

~~CONFIDENTIAL~~

DRAFT

D R A F T hwr/2, 1948

MEMORANDUM TO: IAC MEMBERS

SUBJECT: Reorganization of ICAPS

1. When CIG was first established and when it was changed to CIA by the National Security Act, there was great need in Central Intelligence for interdepartmental co-ordination and planning by officers of the various intelligence agencies.
2. During the past two or three years of operational experience, the initial ^{coordination} liaison and planning function of ICAPS has been so well implemented that its work requirements have considerably diminished. The broad operational direction of CIA operations has been generally determined, and the coordination and establishment of liaison at working levels generally accomplished. Operating offices have increased in efficiency and have trained personnel, to the extent that they now take ^{much} a more active and positive part in inter-departmental coordinating and planning activities; and, for the IAC Members, the Standing Committee Members do most of the liaison and coordination ^{on policy matters} within their respective Departments or Agencies.
3. Accordingly, many of ICAPS' original functions have naturally changed or have ceased to exist. With Standing Committee Members in the Departments or Agencies and with ICAPS members from four Departments in CIA ^{there} then appears to be expensive duplication in maintaining an ICAPS office of [REDACTED] officers

25X9A2

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and [redacted] clerks. (For administrative purposes the officer and clerk on full-time duty with the Joint Intelligence Staff have already been transferred from ICAPS to OCD, as his duties have more closely been associated with that office.)

4. There are regular part-time duties ^{as assigned CIA} (on the NSC Staff and on a SANCC Subcommittee) for only 25X9A2 [redacted] ICAPS officers and not enough interdepartmental difficulties on a high level to keep the present staff fully occupied with their coordination and liaison duties.

5. Some overall interdepartmental coordination and liaison is necessary, as well as specific "trouble shooting," in addition to that performed on the operational level, and some overall planning, and some representation on committees or Staffs, at least in the initial stages of a project or when a subject under discussion is of especial interest to CIA. We think that all of this can be done with reduced personnel in ICAPS and that the balance of the ICAPS personnel can be used more advantageously elsewhere in CIA.

7 here as new P6
6. You will recall that there was some discussion on this subject in August, 1947, before the Standing Committee was established.

He I should appreciate your giving further consideration to this matter at this time, in view of the developments during the past year as outlined above, *and letting me know what you think.*

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7 new 6
 8. With the cooperation of the Standing Committee Members, I think
 that ICAPS could perform its present duties with, let us say, ^{25X9A2} [redacted] from
 the State Department and ^{25X9A2} [redacted] from the National Military Establishment.
 Special committees could be convened as necessary for special work, such
 as the NIS Program. ICAPS would be available for high level contacts, trouble-
 shooting, overall planning and coordination in conjunction with the Standing
 Committee Members who should feel free to contact it on any matter of interest
 to an IAC Member, and vice versa.

8. ^{Since} ~~In view of the fact~~ that the Officer personnel of ICAPS is provided
 to CIA by the IAC Members, ^{for specific duty in Teams,} I should appreciate ^{knowing how you feel about} ~~having your views on this~~
 matter, ^{especially on the points mentioned in Ps 5 & 6.}

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25X1A9a

DRAFT**DRAFT**

Nov 12 1998

MEMORANDUM TO: IAC MEMBERS

SUBJECT: Reorganization of ICAPS

1. When CIG was first established and when it was changed to CIA by the National Security Act, there was great need in Central Intelligence for interdepartmental co-ordination and planning by officers of the various intelligence agencies.
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3. Accordingly, many of ICAPS' original functions have naturally changed or have ceased to exist. With Standing Committee Members in the Departments or Agencies and with ICAPS members from four Departments in CIA ^{there} then appears to be expensive duplication in maintaining an ICAPS office of ^{25X9A2} officers

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STAFF

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25X9A2
and [REDACTED] clerks. (For administrative purposes the 25X9A2 [REDACTED] on full-time duty with the Joint Intelligence Staff have already been transferred from ICAPS to OCD, as his duties have more closely been associated with that office.)

4. There are regular part-time duties (on the NSC Staff and on a SANGC 25X9A2 Subcommittee) for only [REDACTED] ICAPS officers and not enough interdepartmental difficulties on a high level to keep the present staff fully occupied with their coordination and liaison duties.

5. Some overall interdepartmental coordination and liaison is necessary, as well as specific "trouble shooting," in addition to that performed on the operational level, and some overall planning, and some representation on committees or Staffs, at least in the initial stages of a project or when a subject under discussion is of especial interest to CIA. We think that all of this can be done with reduced personnel in ICAPS and that the balance of the ICAPS personnel can be used more advantageously elsewhere in CIA.

6. You will recall that there was some discussion on this subject in August, 1947 before the Standing Committee was established.

// I should appreciate your giving further consideration to this matter at this time in view of the developments during the past year as outlined above.

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7
8. With the cooperation of the Standing Committee Members, I think that ICAPS could perform its present duties with, let us say, one officer from the State Department and one from the National Military Establishment. Special committees could be convened as necessary for special work, such as the NIS Program. ICAPS would be available for high level contacts, trouble-shooting, overall planning and coordination in conjunction with the Standing Committee Members who should feel free to contact it on any matter of interest to an IAC Member *and vice versa*

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9. *Since* ~~In view of the fact that~~ the officer personnel of ICAPS is provided to CIA by ~~the~~ IAC Members, I should appreciate having your views on this matter.

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Nov 12 1948

MEMORANDUM TO: IAC MEMBERS

SUBJECT: Reorganization of ICAPS

1. When CIG was first established and when it was changed to CIA by the National Security Act, there was great need in Central Intelligence for interdepartmental co-ordination and planning by officers of the various intelligence agencies.

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3. Accordingly, many of ICAPS' original functions have naturally changed or have ceased to exist. With Standing Committee Members in the Departments or Agencies and with ICAPS members from ^{25X9A2} Departments in CIA ^{there} then appears to be expensive duplication in maintaining an ICAPS office of ^{25X9A2} officers

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25X9A2

and [redacted] clerks. (For administrative purposes the [redacted] on full-time duty with the Joint Intelligence Staff have already been transferred from ICAPS to OCD, as his duties have more closely been associated with that office.)

4. There are regular part-time duties ^{as opposed to CIA} (on the NSC Staff and on a SINCC Subcommittee) for only two ICAPS officers and not enough interdepartmental difficulties on a high level to keep the present staff fully occupied with their coordination and liaison duties.

5. Some overall interdepartmental coordination and liaison is necessary, as well as specific "trouble shooting," in addition to that performed on the operational level, and some overall planning, and some representation on committees or Staffs, at least in the initial stages of a project or when a subject under discussion is of especial interest to CIA. We think that all of this can be done with reduced personnel in ICAPS and that the balance of the ICAPS personnel can be used more advantageously elsewhere in CIA.

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7. With the cooperation of the Standing Committee Members, I think that ICAPS could perform its present duties with, let us say, ^{25X9A2} [redacted] from the State Department and ^{25X9A2} [redacted] the National Military Establishment. Special committees could be convened as necessary for special work, such as the NIS Program. ICAPS would be available for high level contacts, troubleshooting, overall planning and coordination in conjunction with the Standing Committee Members who should feel free to contact it on any matter of interest to an IAC Member. + vice versa

8. ^{Since} ~~In view of the fact that~~ the officer personnel of ICAPS is provided to CIA by the IAC Members, I should appreciate having your views on ~~this~~ ^{for this specific duty} the matter of reducing the personnel commitment to that indicated in paragraph 7 above. Now more is also desired on the proposition that, if ICAPS is reduced in size, the person(s) assigned to CIA for duty with ICAPS may be assigned for duty elsewhere in CIA at my discretion.

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ROUTING SLIP

ICAPS

DATE _____

FROM	TO
✓ CHILDS	✓
✓ 	

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FILE _____

ACTION _____
APPROVAL _____
COMMENT _____
CONCURRENCE _____
INFORMATION _____
PREPARE REPLY _____
RETURN TO _____

REMARKS:

Look up to me
HCS